# Big Grassy River First Nation Covid-19 Virus Pandemic plan (2020)

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1.	1 In	troduction	

Big Grassy River F.N. acknowledges its role and responsibility in the event of a communicable disease emergency (CDE) such as pandemic influenza. Big Grassy River F.N. will work closely with key partners to implement an integrated, comprehensive, and coordinated plan in the event of a CDE.

#### Partners

Local	Fort Frances Tribal Area Health Services
Regional	ISC
Provincial	Ministry Of Health
Federal	Health Canada

### 1.2 Purpose and Scope

The purpose of this plan is to minimize the impact of the Covid-19 by helping the community

- o Prepare for, respond to, and recover from a Covid-19
- o Ensure a coordinated response to a Covid-19
- o Preserve the health and well-being of community members and staff
- o Sustain essential operations.

#### The Plan includes:

- o Roles and responsibilities of Big Grassy River F.N., and regional/ provincial /federal health partners;
- ि प्रकार करने वेद्रान अववार विद्यानिक decision-making process to activate and deactivate the Plan;
  - ் கூர்கள்கள் அறை A process for ethical decision-making during an emergency;

### 1.3 Plan Review/Maintenance/Distribution

The following emergency management plans/agreements were reviewed to ensure consistency with the communicable disease emergency plan (add/ remove as relevant).

Local	All-hazards emergency plan
	Business continuity plan
	Neighbouring community agreements
:	Other (specify)
Provincial	All-hazards emergency plan
	Public Health Act
	Emergency management plan
	Provincial emergency management legislation
	Other (specify)
Federal	Federal emergency management legislation
	Other (specify)

Health Director is responsible for developing the community Covid-19 plan. The plan will be reviewed annually by Health Director and Chief and Council . Changes to the plan will be made as required. The revised plan will be submitted to Health Director for administrative approval. After the plan is revised and approved it will be circulated/recirculated amongst all staff and community partners.

#### 1.4 Training and Exercises

Training and exercises are essential to emergency preparedness because they help individuals understand their role in the event of an emergency/disaster event. Big Grassy River F.N. supports employee training that includes but is not limited to the following:

- Basic Emergency Management
- Incident Command System
- **Emergency Operations Centre**
- Crisis Communications
- Stress management
- Promoting community resiliency

ಾಕ್ಯಾಕ್ರಾಪ್ರಿಕ್ಸ್ ಆರ್ಲ್ಯ ಆExercises help communities prepare for emergencies. They provide an opportunity to develop Technology of the community partners/stakeholders, assess operational readiness for an emergency, resource requirements and role clarity. Big Grassy River F.N. will hold communicable disease emergency preparedness exercises Annually

The date of the next exercise is March 2021

1.5

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#### 1.6 Context for a Communicable Disease Emergency

Communicable diseases spread from one person to another. They can also spread from an animal to a human. Small germs cause communicable diseases. Communicable diseases can spread in many ways. They may spread by:

- o Contact with:
  - Coughing, sneezing, and Saliva (Respiratory)
  - vomit, and diarrhea
- o Indirectly by:
  - Unwashed hands
  - Unclean surfaces

Some communicable diseases spread easily between people. This can become an emergency when many people get the disease.

A communicable disease emergency is a current and serious situation. It affects a community for a short time. The community may not have the resources to care for everyone. They may need help from other levels of government.

## 1.7 Responsibilities

can a digram reasonablicate the responsibilities of different levels of government during a Covid-19 outbreak

#### 1.7.1 Community Level Responsibilities

Big Grassy River F.N. is responsible to:

- ார் பிரியியில் இது அள்ளு Develop, test and update the communicable disease emergency plan in collaboration நிரைச்சு விரியில் நிரைப்பார் அளிய நிரைப்பு திரும்பு அளிய திரும்பு இரும்பு இரும்பு இரும்பு இரும்பு இரும்பு இரும
  - Support employee preparation for emergencies, including through training and exercises.
    - Coordinate with health officials at different levels of government, as well as municipal and community partners.
    - The Health Director or community Health nurse in-Charge is responsible for the planning resources.
    - o Review local and provincial outbreak management plans to ensure alignment.
    - o Familiarize themselves with provincial emergency management and public health legislation.
    - o Other (World Health Organization )

#### 1.7.2 Provincial Level Responsibilities

#### Ontario is responsible to:

These are topics you may want to discuss with your provincial counterpart.

- Communications to and from community
- Access to provincial stockpiles (for example, vaccines, antivirals, and personal protective equipment)
- Support to communities during an emergency (for example, staffing surge capacity, funding)

#### 1.7.3 Federal Level Responsibilities

#### Public Health Agency of Canada (PHAC) is responsible to:

- o Integrate First Nations and Inuit communities' considerations and realities into federal documents.
- o Communication
- o Coordination
- o Federal vaccine, antiviral, and personal protective equipment stockpiles
- Other (specify)

### Indigenous Services Canada (ISC) is responsible to:

- o Access to health services
- ು ಕಾರ್ಯ ಜನವಾಗ ಕಾರ್ಡರ ಸ್ಥಳಿಗಳಲಾtion, preparation, and response to health emergencies
  - Other (specify)

M. Aire

## **SECTION 2: CONCEPT OF OPERATIONS**

## -೬೫೯೬೬ Disease Emergency /Pandemic Plan

சு சுக்க அத்த காக்கு அளிக்கு Band WHEN the plan-will be activated, and by WHO (an example is provided below).

chief or designate may activate appropriate components of the communicable disease emergency plan based on situational requirements. When the plan or any of its components are activated, the Health Director or designate will assume the lead role in notifying the Chief and Council, the manager of the health facility (who in turn will notify Provincial MOH), and the Regional Office of Indigenous Services Canada of the change in the situation and the implications related to same.

#### 2.2 Deactivation of the Covid-19 /Pandemic Plan

Explain HOW and WHEN the plan will be deactivated, and by WHO (an example is provided below).

The Chief will deactivate the Covid-19 Emergency Plan/or components of it or have key people meet on an ad-hoc basis when:

- The public health emergency is declared over by Provincial MOH, and/or
- Local impact has diminished to a level where normal services may be resumed.

#### 2.3 Emergency Operations Centre Location

An emergency operations centre is a central command centre. It is from where the emergency is managed. It helps ensure the continuity of operations. This location must have a computer, telephone and fax machine.

Emergency Operations Centre will be the community half

# 2.4 Key Components of Covid-19 Emergency Planning

The following provides an overview of the major components of Covid-19 preparedness and response.

#### 2.4.1 Communications

Gommunication of information and advice is often the first public health intervention during an emergency. Providing clear and consistent information about the disease, who it affects, how it spreads and ways to reduce risk is an effective way to help reduce the spread of infection before other interventions like vaccines are available. Communications should follow the principles of honesty, openness, and cultural sensitivity to build and maintain public trust. Communication should be accurate and consistent

where the life are the Big Grassy River F. N. will share communications via (check those that apply and add as necessary):

- □ social media (Facebook, Twitter, etc)
- ☐ Community News Letter

Big Grassy River F.N. will share communications in English only

Community Health Nurse or their delegate is responsible to communicate on health related matters with community members, health facility staff, and other local/ provincial/ federal partners and stakeholders.

Health Director or their delegate is responsible to communicate on non-health related matters related to the emergency with community members, health facility staff, and other local/provincial/ federal partners and stakeholders.

Health Clerk will receive all media inquiries during the communicable disease emergency and will ensure that those responsible for communication are designated speakers.

Key items to include in communications to the public are:

- Local, provincial, national, and international situation
- Level of risk
- Public health response
- · Signs and symptoms
- Recommendations including prevention measures, how to care for an ill family member, when to seek care, and when to stay home.

#### 2.4.2 Surveillance

- പ്രവാശ് പ്രവാദം Surveillance between pandemics serves as a warning system. Surveillance during Covid-19 അത് പ്രവാദം serves as a warning system. Surveillance during Covid-19

The purpose of surveillance during a communicable disease emergency is to provide data on the substitution and deaths; severe to a substitution and deaths; severe to a substitution and deaths; severe to a substitution and syndromes and associated risk groups; and demands on the health system); to detect the an and to monitor the spread and impact on a standard risk and a substitution of new cases in a timely fashion and to monitor the spread and impact on a standard risk and a substitution of new cases in a timely fashion and to monitor the spread and impact on a standard risk and a substitution of new cases in a timely fashion and to monitor the spread and impact on a standard risk and a substitution of the spread and impact on a standard risk and a substitution of the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread and impact on a standard risk and the spread ris

Community Health Nurse: or their delegate is responsible to report notifiable diseases to local/
provincial public health authorities. Please consider reporting this information to FNIHB Regional
Office as well. Local/ Provincial public health epidemiologists will analyze the data.

Responsibilities will be assigned to the Community Health Nurse who will report all surveillance data to the Communicable Disease Control Nurse. This Regional Nurse will then report all gathered surveillance information to FNIHB, Region Department and other stakeholders, as required. Surveillance information may be shared with the Community, as necessary.

#### 2.4.3 Public Health Measures

Public health measures are non-pharmaceutical interventions to help prevent, control, or mitigate communicable diseases. These measures help reduce transmission of the disease to reduce the size of the outbreak, the number of severely ill cases and deaths, and reduce the burden on the health care system. Public health measures range from actions taken by individuals (e.g., hand hygiene, self-isolation) to actions taken in community settings and workplaces (e.g., increased cleaning of common surfaces, social distancing) to those that require extensive community preparation (e.g., pro-active school closures).

Provincial and federal public health authorities will provide advice on public health measures as the emergency develops. The provincial or federal CMOH may enforce some public health measures as per their authority under the Administrator of Health Ontario is responsible to ensure that local public health measures align with advice given by local, provincial, and federal public health authorities. Direction and support will be provided on Public Health Measures, as required by Indigenous Services Canada.

The following outline key Public Health Measures that Fort Frances Tribal Area Health Services. والمتات المتات المتات ಕಾರ್ಟ್ ಕಾರ್ಡ್ ಆ ತಾಗಾay implement during a Covid-19 Pandemic/ Influenza event.

and include (This is a partial list. Add/revise/ ರ್ಷಣಗಳು ಕಾರ್ಡ್ ಕೊಂಡಿದ್ದ ಗುತ್ತಾರ್ಡ್ remove as relevant for your community and the CDE. Consider helpful and harmful local/traditional practices.):

i Lightysus salala salays		ক্ষাত্রী প্রত্যালয় কর্ম বিশ্ব কর্ম বিশ্ব বিশ্ব বিশ্ব কর্ম বিশ্ব বিশ্ব বিশ্ব বিশ্ব বিশ্ব বিশ্ব বিশ্ব বিশ্ব বিশ প্রতি ক্ষাত্রী বিশ্ব বিশ্র বিশ্ব বিশ্র	Risk/ Impact	Mitigation Strategy	Trigger to recommend this measure
er de la companya de	in in the second	Clean hands with soap -and-water/ hand sanitizer often	Accessibility of clean water and soap. Accessibility of hand sanitizer, risks of human consumption of hand sanitizer	Community handwashing stations.	Ongoing promotion. Increased promotion during flu season and when there is known potential for Covid-19 (ie pandemic declaration)

	Respiratory etiquette	Low	Low	Ongoing promotion. Increased promotion during flu season and when there is known potential for Covid-19 (le
	Don't share personal	Households may not	Consider surge	pandemic declaration)
	items	have enough for each individual	supply during emergencies.	
	Mandatory screening/ treatment	Limits on personal freedoms; relationship strain between community and health services	Build relationship with community before emergencies; clear communication.	
The production of the producti	Recommend / Do not recommend (Local Cultural protocol )	Local and traditional practices can provide significant		
:		benefits to mental and social health.		
ing sa	Self-isolate in home	Overcrowded housing; isolation	Facilitate access to necessities such as	
1453	Vaccines/ Covid-19(none)	N/A	groceries.	

is fig galamad

a) Community level public health measures may include (This is a partial list. Add/ revise/ remove as relevant for your community and the CDE):

Measure	Risk/ Impact	Mitigation Strategy	Trigger to start implementing this
			measure

Close school,	Loss of community		
community offices,	and social support,		
schools	possibly access to		
	food or safe spaces		
Cancel or modify	Loss of community		
community	and social support,		
programming,	possibly access to		
sporting events	food or safe spaces		
Implement increased	Cost and human		
cleaning of public	resources		
spaces			
Public awareness	May not address	Local input into	
campaigns	relevant issues,	campaigns;	
	may not be	engage trusted	
	culturally safe and	community	
	responsive	members and	
		experts	
Isolation/ Quarantine/	Limits on personal	Facilitate access	Normally
travel restrictions	freedoms; social	to necessities,	recommended by
	isolation;	including social	local/ provincial/
	relationship strain	contact.	federal health
	between	001110011	authorities under
	community and		strict conditions
	health services		Strict Conditions
Alternative working	Access to internet		
strategies (ie. flexible	for telework		
hours or work			
locations)			
The second secon	<del></del>		

## 2.4.4 Infection, Prevention and Control Measures

Appendix B and C for World Health Organization hand washing/rubbing steps.

The following elements of IPC and OHS programs are present in local health facilities to prepare and respond to communicable disease emergencies.

IPC, OHS and FFTAHS professionals are staffed/contracted to the health care organization to conduct education and training for front line staff.

Comprehensive IPC and OHS education and training on communicable diseases is provided yearly to health facility staff. A plan is in place to provide training if and when an emergency occurs. An organizational risk assessment has identified administrative controls and personal protective equipment (PPE) to protect patients, health care workers and visitors in health facilities. Organizational policies and procedures for IPC and OHS exist, including: Point-of-care risk assessments PPE and fit-testing Housekeeping Surveillance for health facility associated infections Source control Facility outbreak management protocols that align with provincial outbreak management plans PPE supplies Access to provincial and federal stockpiles (PPE, vaccines, and antivirals)

## 2.4.5 Continuity of Health Operations

A communicable disease emergency usually exceeds the capacity of the health system, particularly in remote and isolated communities. Communities will face an increased demand for health services. There may be a shortage of health professionals due to personal or family descent to sick family friends, and volunteers may need to provide care to sick family members. Non-urgent health services may need to be postponed.

Health Director, is responsible to inform CHIEF/ COUNCIL/ HEALTH COMMITTEE/ OTHER (FETAHS) if the health facility's capacity is exceeded and non-urgent health services are postponed if health and public health services are available outside of the community, Health Director is responsible to inform community members when, where, and what services may be accessed.

1. Community Health Nurse, FFTAHS, Health Canada, Community Health Staff

2.

Supplemental mental health and social support for community members and health staff may be required during and after a communicable disease emergency. The following partners and

organizations may be contacted for culturally safe mental health and social support during a communicable disease emergency:

- 1. Fort Frances Tribal Area Health Services
- 2. Health Canada

#### 2.4.6 Laboratory Services

Laboratory-based surveillance is an important part of monitoring communicable disease activity.

Rapid identification of a Covid-19 and timely tracking of Pandemic activity throughout the duration of the emergency are critical to a successful response. In the early stages of a pandemic, laboratory services may also provide guidance on appropriate clinical treatment.

The purpose of laboratory services during a pandemic is to:

- o Support public health surveillance by confirming and reporting positive results;
- Facilitate clinical management by distinguishing patients infected with the Covid-19
   Virus from those with other diseases;
- o Monitor circulating viruses for antiviral resistance and characteristics; and is proceed after the near too disassess vaccine match and support vaccine effectiveness studies.

FETAHS, is responsible to communicate with any relevant laboratories and ensure all relevant relevant sections and ensure all relevant responsible to communicate with any relevant laboratories and protocols.

Section 1997 And 1998 Positive testiresults will be reported as per local and provincial public health requirements.

Please consider reporting to FNIHB regional office as well.

#### 2.4.7 Antiviral Medication (when Available)

Antiviral medication can be used to treat viruses (such as influenza) or to prevent viruses in the control exposed persons (prophylaxis). Antiviral medications are the only specific anti-influenza and the control exposed persons (prophylaxis) and the start of the pandemic, when vaccine is not yet available.

Community Health Nurse is responsible to collaborate with provincial/ federal authorities to ensure an adequate supply of antiviral medication for the community. Provincial clinical guidelines for administration and reporting will be followed including side effects, adverse events, and unused medication. Please consider reporting this information to FNIHB Regional Office as well.

Health Director and the CHR maintains a list of the community's most medically vulnerable residents. This list is located Health Centre Individuals who are unable to visit the health facility will receive home visits for vaccination. These home visits will be conducted as per the local health facility guidelines.

Community Health Nurse will communicate with residents regarding antiviral medication prioritization and availability.

### 2.4.8 Vaccines(When Available)

Immunization, especially of susceptible individuals is the most effective way to prevent disease and death from Covid-19. High seasonal influenza vaccine coverage rates are a good predictor of pandemic vaccine coverage rates. Vaccination during influenza pandemics can build upon a strong seasonal influenza immunization program. The overall impact of the pandemic vaccine will depend on vaccine efficacy and uptake, as well as the timing of vaccine availability in relation to pandemic activity.

This component aims to provide a safe and effective vaccine to residents of Big Grassy River F.N. as soon as possible; to allocate, distribute and administer vaccines as efficiently and fairly as possible; and to monitor the safety and effectiveness of pandemic vaccine. (When Available)

Community Health Nurse is responsible to collaborate with provincial authorities to ensure an adequate supply of Covid-19 pandemic influenza vaccine for the community. All community health nurses will obtain and maintain their immunization competency. Provincial vaccination of the procedures will be followed including reporting administration, side effects, adverse events, and a unused vaccine: Please consider reporting this information to FNIHB Regional Office as well.

Site-specific vaccine-storage protocols exist and will be followed. In the event that the vaccine has a second provided exceeds the storage capacity of the health centre's vaccine fridge, Fort Frances Tribal Area Health Services

GHR: maintains a list of the community's most medically vulnerable residents. This list is located Health Centres Individuals, who are unable to visit vaccination clinics will receive home visits for vaccination. (When Available). These home visits will be conducted as per the local health facility guidelines.

Community Health Nurse will communicate with residents regarding vaccine priority requirements, clinic locations and times.

Community Health Nurse is responsible for the logistics of setting up a vaccination clinic, including location, volunteers, and scheduling.

Potential clinic locations are: Community Hall

# SECTION 3: RECOVERY AND EVALUATING THE COMMUNICABLE DISEASE EMERGENCY RESPONSE

### 3.1 Debriefing/s

Processes, activities, and decisions made during the Covid-19 response should be documented for future reference. The response should be evaluated to see what went well, what could be done differently, and what the outcome was. This evaluation helps ensure that lessons learned from the real-life event are captured and remain available to inform Covid-19 plan revisions.

as சிர்க்கு நடிக்கு Debriefings are recommended following an emergency/disaster event, particularly after an intersections as the seven of the following types of debriefs are recommended:

- Quick tactical debriefing with CDE RESPONSE TEAM/ OUTBREAK TEAM (what went well, what didn't, how to improve);
- name received the first Operational debriefing, including community partners/stakeholders (Appendix D);
- Questionnaire (to volunteers, community partners/stakeholders, owners of building sites used, etc.) in order to identify gaps and future considerations for improvement;

  Development of an After-Action Report, a financial report, and a report to Chief and Community members.

Health Director or their delegate is responsible to organize the debriefings. Community Health amount with its community Health communicable disease emergency plan.

#### 3.2 Recovery

After the emergency is over, Big Grassy River F.N. will recognize the losses, celebrate the community's resilience, and begin the healing process. The following events will be considered after the emergency has been declared over.

1. INSERT LIST OF IDEAS TO PROMOTE COMMUNITY RECOVERY AND BUILD RESILIENCE

# SECTION 4: APPROVAL of Covid-19 Pandemic Plan

Approved by:	Date: MArch 13/zazo
Health Director JAMES GASTMAN	
Approved by:	Date:
	·
Band Manager Colon Colon	
Approved by:	Date:
Chief & Council	March 13.2020

# **SECTION 5: APPENDICES**

# Appendix A

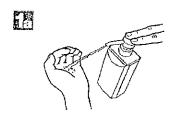
# Volunteer Contact Information List

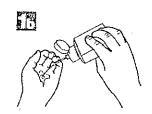
Name	Phone number	Email
·		
The second secon	1 1	
	100 Ar 1 a r mars	
:		

# How to Handrub?

RUB HANDS FOR HAND HYGIENEI WASH HANDS WHEN VISIBLY SOILED

Duration of the entire procedure: 20-30 seconds

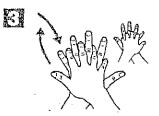


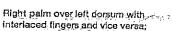


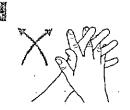


Apply a palmful of the product in a cupped hand, covering all surfaces;

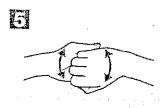
Rub hands palm to palm;



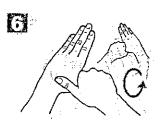




Palm to paim with fingers interlaced;

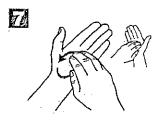


Backs of fingers to opposing paims with fingers interlocked;

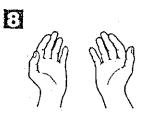


Rotational rubbing of left thumb clasped in right palm and vice versa;

Telephological explicit



Rotational rubbing, backwards and forwards with clasped fingers of right hand in left palm and vice versa;



Once dry, your hands are safe.



May 2009



# How to Hand



SUPPLY SOLD BOWER VESTELL FOR SOLD THERWISE GOT HANDRUS

Duration of the entire procedure: 40 %4 stronger





Wet hands with water;







Palm to palm with fingers interlaced:





Rub hands palm to palm;



Right palm over left dorsum with interlaced fingers and vice versa;





Backs of fingers to opposing palms with fingers interlocked;

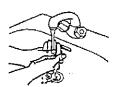


Rotational rubbing of left thumb clasped in right palm and vice versa;



Rotational rubbing, backwards and forwards with clasped fingers of right hand in left paim and vice versa;





Rinse hands with water;





Dry hands theroughly with a single use towel; 特殊性理學的學術學



Use towel to turn off faucet;



Your hands are now safe.

# Appendix D

# Contact Information of Internal/External Government Departments and Community Partners

Title of person	Name	Phone number	Email
·		·	
		<u> </u>	
	:		

# **SECTION 6: GLOSSARY**

**Activation -** The implementation of procedures, activities, and emergency plans in response to an emergency event, Universal Emergency Code, or disaster.

All-Hazards - Describing an incident, natural or manmade, that warrants action to protect life, property, environment, public health or safety, and minimize disruptions of government, social, or economic activities.

**Business Continuity** - An ongoing process supported by the Centers manager/s and funded to ensure that the necessary steps are taken to identify the impact of potential losses, maintain viable recovery strategies, recovery plans, and continuity of services.

**Business Continuity Plan -** A collection of procedures and information which is developed compiled and maintained in readiness for use in the event of an emergency or disaster.

**Communicable Disease Emergency -** Communicable diseases spread from one person to another. They can also spread from an animal to a human. Small germs cause communicable disease. Communicable diseases can spread many ways. They may spread by:

- o Contact with:
  - Coughing, sneezing, and saliva (Respiratory)
  - Body, vomit, and diarrhea
- o Indirectly by:
  - Unwashed hand
  - Unclean surface
  - •

when many people get the disease.

A communicable disease emergency is a current and serious situation. It affects a community for a short-time. The community may not have the resources to care for everyone. They may need to ask for help from other levels of government.

**Disaster -** An event that results in serious harm to the safety, health or welfare of people or in widespread damage to property

**Emergency** - A present or imminent event outside the scope of normal operations that requires prompt co-ordination of resources to protect the safety, health and welfare of people and to limit damage to property and the environment.

Emergency Management - An ongoing process to prepare for, mitigate against, respond to and recover from an incident that threatens life, property, operations, or the environment.

Incident -A relatively common situation requiring a specific response. It is generally handled by standard operating procedures and the agency/region has sufficient resources to respond.

Incident Command System (ICS) - A standardized organizational system that guides emergency response operations within MFN. The ICS assists in the comprehensive coordination and management of resources. The ICS is used within the Emergency Operations Centre (EOC).

Preparedness - Activities, programs, and systems developed and implemented prior to a disaster/emergency event that are used to support and enhance mitigation of, response to, and recoverý from disasters/emergencies.

Recovery -Activities and programs designed to return conditions to a level that is acceptable to the entity.

Response - Activities designed to address the immediate and short-term effects of the disaster/emergency event.

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Resilience - The capacity of a system, community or society potentially exposed to hazards to adapt, by resisting or changing in order to reach and maintain an acceptable level of functioning and structure. This is determined by the degree to which the social system is capable of in a companizing itself to increase this capacity for learning from past disasters for better future protection and to improve risk reduction measures.

Risk - The likelihood of an event occurring multiplied by the consequence of that event, were it to occur. Risk = Likelihood x Consequence.

Stakeholder - Anilodiyidual/s, agency (RCMP, Central Health), local municipality, department fire rescue, Fire Emergency Services-NL) who has an interest in or investment in a community in succession who is impacted by and cares about how it turns out.